



DEPARTMENT OF THE ARMY
US ARMY CHEMICAL SCHOOL
FORT LEONARD WOOD, MISSOURI 65473-8926

REPLY TO
ATTENTION OF

ATZT-DT-WM (1mm)

21 Feb 01

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Nuclear, Biological and Chemical Battle Management (NBC-BM)
Integrated Concept Team (ICT) Charter.

1. References:

- a. FM 6.0, Command and Control, August 2000.
- b. TRADOC Pam, 71-9 Requirements Determination, November 1999.
- c. Joint Future Operational Capabilities, (JFOC) November 2000.
- d. Definition of Battle Management (encl 1).

2. Purpose: To determine the required near-, mid-, and long-term battle NBC management capabilities; identify perceived programmed shortfalls; and to recommend Doctrine, Leader Development, Training, Organization, Materiel, Soldier, and Concepts (DLTOMS-C) solutions as appropriate.

3. Background: The opportunities presented by multiple sensors, digital equipment, computer modeling/simulations, and automatic data transmission systems should enhance our situational understanding; however, Chemical Battle Staffs are perceived to be limited in their capability to access, monitor, assimilate, and disseminate (MANAGE) NBC information from throughout the battlespace to shape the battlefield to include Toxic Industrial Chemicals/Toxic Industrial Materials (TIC/TIM) implications.

4. Scope: This ICT will conduct a DTLOMS-C analysis and explore existing technologies to determine the most effective, timely, and least costly means to maximize our capability to perform NBC-BM. Homeland Security issues will be addressed in another venue.

5. Objectives: To increase our strategic, operational, tactical information management capability and provide real-time situational understanding to make rapid, well-informed decisions based on considering the use or the threat of use of Weapons of Mass Destruction/TIC/TIM.

6. Deliverables:

- a. Definition of NBC Battle Management.
- b. Action Plan for DTLOMS-C, to include issue management. This shall include a definition of the metrics and solutions to solve the DTLOMS-C shortfalls.

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c. DTLOMS-C determination analysis of NBCBM.

d. Definition of success.

e. Battle Management Concept.

f. Documentation as required by the recommendations of the DTLOMS-C analysis (e.g., requirements documents, input to Joint Mission Needs Statement or an Army Mission Needs Statement).

7. Schedule: Final report is due to the Commandant, USACMLS, NLT 1 Jun 01 for approval.

8. Organization: This ICT will consist of a chairman, a team leader, and members from the organizations listed below. Members will be designated by the participating and supporting organizations. Membership is by name. Once ICT members are designated by the participating organizations, individuals should not be changed, except for emergency or change of job assignment. Provide names to the Team Leader NLT 31 Jan 01.

a. Chairman: DOTD, MANSCEN (Mr. Mark Anderson, Chief WARMOD).

b. Vice Chairman: DCD, CM, MANSCEN (LTC Serino, Chief, DCD, CM).

c. Team Leader: Mr. John Tellez, NBC-BMS ICT Team Leader, WARMOD, DOTD, MANSCEN.

d. Members:

(1) Battle lab: MSBL.

(2) MANSCEN DCD-Chemical (Materiel).

(3) MANSCEN DCD-Chemical (Organization).

(4) MANSCEN DCD-Chemical (Concepts).

(5) USACMLS DTLOMS-TD Integrator.

(6) USACMLS DTLOMS-CD Integrator.

(7) USACMLS DTLOMS-Doctrine.

(8) USACMLS DTLOMS-Proponency.

(9) Office of Intelligence and Security (NBC Threat).

(10) MANSCEN DCD-Simulation and Analysis Center.

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- (11) USACMLS DOT (3rd CM Brigade, Small Group Leaders).
- (12) Other agencies required: DTRA, SBCCOM LNO, and PM NBCDS.
- d. Invited members (when appropriated).
 - (1) USMC Detachment, Fort Leonard Wood, MO.
 - (2) USA AMEDD, Fort Sam Houston, TX.
- e. On-Call members (when appropriate).
 - (1) I Corps Chemical Officer.
 - (2) III Corps Chemical Officer.
 - (3) V Corps Chemical Officer.
 - (4) XVIII Corps Chemical Officer.
 - (5) Combat Training Center Senior Chemical Officers.
 - (6) FORSCOM (LTC Olson).
 - (7) TRADOC (LTC Sellers).
 - (8) USASOC (LTC Neuman).
 - (9) Technical Escort Unit (LTC Lindamood).
 - (10) SMDC (Mr. Russ Curran).
 - (11) TSIPO (LTC Butler).

9. Responsibilities:

- a. The ICT Chairman shall be responsible for:
 - (1) Execution of the charter.
 - (2) Formation of the ICT.
 - (3) Setting meeting dates, IPRs, and internal product milestones.
 - (4) Ensuring the ICT work environment fosters an atmosphere that promotes crossing organizational boundaries and free-flow dialogue.
 - (5) Reports through the Director, DTLOMS; through the Assistant Commandant, USACMLS; to the Commandant, USACMLS. Report shall be staffed with members prior to forwarding for approval.

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b. The Team Leader is responsible for:

- (1) Day-to-day management of the ICT process.
- (2) Recommending/announcing venues and meeting dates, and providing read-ahead materials and an agenda.
- (3) Conducting/administering ICT meetings.
- (4) Documenting decisions in minutes and distribution of minutes to the membership.

c. The ICT members are responsible for:

- (1) Accepting taskings that require research, writing, briefings, and providing results on schedule.
- (2) Actively participating in the ICT by supporting and attending ICT meetings.
- (3) Keeping their chain of command informed of ICT progress. ICT members are empowered to act on behalf of their organization.
- (4) Identifying potential good ideas across DTLOMS-C domains.

10. Duration: This charter is effective upon signature and terminates upon USACMLS approval of the final report.

11. Point of contact is Mr. John Tellez, CM WARMOD, DOTD, USA MANSCEN & FLW, MO 65473-8929, (573) 596-0131 ext. 36302, or tellezj@wood.army.mil

Encl

//signed//
PATRICIA L. NILO
Colonel(P), CM
Commandant

DISTRIBUTION:

Dir, DOTD, MANSCEN, Fort Leonard Wood, MO 65473
Dir, DCD, MANSCEN, Fort Leonard Wood, MO 65473
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Dir, DTLOMS, MANSCEN, Fort Leonard Wood, MO 65473
C, OIS, DPTM, MANSCEN, Fort Leonard Wood, MO 65473
Cdr, 3d Chemical Brigade, Attn: COL Hardy, Fort Leonard Wood, MO 65473
Dir, DTRA, ATTN: COL. Craig Walling, Fort Belvoir, VA 22060
Cdr, SBCCOM, ATTN: Mr. Mike Cress, Fort Leonard Wood, MO 65473
PM, NBC Defense Systems, ATTN: Mr. Lyons, Aberdeen Proving Ground, MD 21010

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DISTRIBUTION: (CONT)

FORSCOM, ATTN: LTC Olson, Fort McPherson, GA 30330

TRADOC, ATTN: LTC Sellers, NBC Division, Fort Monroe, VA 23651

USASOC, ATTN: MAJ Sparks, Fort Bragg, NC 28307

Technical Escort Unit, ATTN: LTC Lindamood, Aberdeen Proving Ground, MD
21010

SMDC, ATTN: Mr. Russ Curran, Arlington, VA 22215

USMC Detachment, ATTN: CW5 Timmerman, Fort Leonard Wood, MO

USA AMEDD, Fort Sam Houston, TX